



 2024 CPAA Conference

# Beyond Municipal Borders



Collaborating for  
Vibrant Communities

April 29 – May 1, 2024  
Red Deer Resort and Casino

## CONFERENCE PROGRAM



**CPAA**

COMMUNITY PLANNING  
ASSOCIATION of ALBERTA

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# SPECIAL THANKS

We extend our heartfelt appreciation to all the sponsors and exhibitors whose generous support makes the CPAA Conference a resounding success.

We express our deepest gratitude to our Diamond sponsor, **ISL Engineering and Land Services Ltd. (ISL)**, for their unwavering commitment and significant contribution to the conference.

A special thank you goes to our Platinum sponsor, **Lethbridge County**, our Gold sponsor, **County of Grande Prairie**, our Silver sponsors, **Big Lakes County**, **County of Newell**, **Lacombe County**, and **Red Deer County**, and to our Bronze sponsors, **Brownlee LLP**, and **University of Calgary** for their invaluable support and dedication to our event.

We also extend our thanks to all our conference exhibitors, **V3 Companies of Canada** and **Northern Land Studio Inc.**, whose participation and engagement enrich the conference experience for all attendees.

Your partnership and commitment to excellence have a profound impact, and we look forward to continuing this journey together in the future.

## 2024 CONFERENCE COMMITTEE

**Kristen Harder** *Co-Chair*  
**Daniel MacGregor** *Co-Chair*  
**Nick Pryce**  
**Geoff Tiffin**  
**David Schoor**  
**Lawrenz Decano**  
**Bogdon Kapatsil**

## CONFERENCE VOLUNTEERS

Our conference volunteers are students from the Universities of Alberta and Calgary.

## CONFERENCE PROGRAM

Special thanks to our conference program sponsor, **ISL Engineering and Land Services Ltd.**



## 2024 CPAA BOARD OF DIRECTORS

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# CONFERENCE WELCOME

**Everyone has a story to tell!** The CPAA is pleased to provide a lineup of informative and exciting presentations with new perspectives, solid best practices, and innovative twists to important community planning topics that relate to collaborating for vibrant communities beyond municipal borders.

It is with great pleasure and anticipation that we welcome you to the 2024 CPAA Annual Conference, where we embark on a journey of discovery, collaboration, and innovation under the overarching theme of “Beyond Municipal Borders: Collaborating for Vibrant Communities.”

This year’s conference promises to be an enriching experience as we delve into diverse topics aimed at shaping the future of community planning in Alberta. From enabling housing choice in rural Alberta communities to sharing intermunicipal success stories and reimagining communities through neighborly planning, our sessions will explore innovative approaches and best practices that transcend traditional boundaries.

At CPAA, we recognize the transformative power of collaboration. By bringing together planners, administrators, elected officials, and stakeholders from across the province, we aim to foster a culture of dialogue, cooperation, and shared learning. Our sessions will provide a platform for exchanging ideas, sharing experiences, and exploring collaborative solutions to common challenges faced by communities.

We extend our sincere gratitude to our sponsors and partners whose unwavering support has made this conference possible. Your commitment to advancing community planning excellence is truly commendable, and we are grateful for the opportunity to collaborate with you in this endeavor.

As we gather, I encourage each of you to actively engage in the sessions, contribute your insights, and participate in the discussions. Together, let us embrace the spirit of collaboration, innovation, and inclusivity as we work towards building vibrant, resilient, and sustainable communities across Alberta.

On behalf of the CPAA Board of Directors and Conference Committee, I extend a warm welcome to all participants. Your presence and participation enrich our collective experience, and we look forward to an inspiring and productive conference.

Sincerely,

Your 2024 CPAA Conference committee

**Kristen Harder**

**Daniel MacGregor**

**Nick Pryce**

**Geoff Tiffin**

**David Schoor**

**Lawrenz Decano**

**Bogdon Kapatsil**

## CPAA VISION

CPAA envisions voluntary co-operative community planning throughout Alberta that leads to complete sustainable communities.

## CPAA MISSION

To provide opportunities to share, promote and encourage community planning among a full range of stakeholders.

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# NEED TO KNOW

### REGISTRATION DESK HOURS

Monday 7:00 am - 5:00 pm  
Tuesday 7:30 am - 5:00 pm  
Wednesday 8:00 am - 12:00pm

### PRESENTATIONS

If the speaker has granted permission, conference presentations will be uploaded to [www.cpaabiz.com](http://www.cpaabiz.com) after the conference and available for download.

### CELL PHONE ETIQUETTE

Please ensure that your cell phone is turned off during all sessions. If calls are received during a session, please make sure they are taken quietly outside the room.

To ensure an appropriately safe and comfortable event environment, there is an expectation that all attendees, both CPAA members and non members, will conduct themselves in a courteous and professional manner, and that attendees will refrain from sharing confidential or sensitive information in the public realm.

CPAA reserves the right to cancel any individual registration at any time, and to refuse entry and/or remove any individual from the event at any time.

### CONFERENCE REGISTRATION

Full registration includes concurrent sessions, keynote speaker, closing plenary, annual general meeting, welcome social night, breakfasts, luncheon, banquet silent auction and refreshment breaks.

The Education Session, breakfast and lunch on Monday are NOT included.

EDUCATION SESSION REGISTRATION Includes breakfast, session and the lunch buffet on Monday.

### EXHIBITORS



Visit our exhibitors at their stands during conference hours.

# SOCIAL EVENTS

## APRIL 29 MONDAY

7:00 - 12:00PM	<b>EXHIBITOR SET UP</b> Location: Exhibitor Stand
6:00 - 8:00PM	<p>Location: Tuscany/Venetian</p> <p><b>Social Night Alberta Municipalities Trivia Night!</b></p> <p>Test your knowledge of community planning, geography, and history in Wild Rose Country.</p>

## APRIL 30 TUESDAY

12:30 - 1:00 PM	<p>Location: Tuscany/Venetian Sponsored by Big Lakes County</p> <p><b>CPAA Annual General Meeting</b></p> <p>Join us at the CPAA Annual General Meeting</p>	
7:00 - 10:30PM	<p>Location: Tuscany/Venetian Sponsored by Lethbridge County</p> <p><b>Reception &amp; Banquet</b></p>	
6:00 PM	<b>Reception starts</b>	
6:30 - 6:45PM	<b>Banquet Welcome</b>	
7:45 - 8:00PM	<b>Community Award Presentation</b>	
8:00 - 10:30PM	<b>Entertainment by Crossroads Band</b>	
9:00 PM	<p><b>Silent Auction</b></p> <p>Funds from the Silent Auction supports the CPAA Student Scholarships. Thank you to our delegates for their generous contributions of unique items to our silent auction.</p>	

### Supporting Planning Education in Alberta

CPAA supports annual scholarships that go to planning students in Alberta and community projects. Charitable donation receipts are provided for donations over \$25.00.

You may donate directly online to CPAA anytime: Donate to CPAA | CPA Alberta at [www.cpaabiz/content/donate-cpaabiz](http://www.cpaabiz/content/donate-cpaabiz)




# APRIL 29 **MONDAY** SCHEDULE

7:00 - 5:00PM	<b>REGISTRATION</b> Location: Hallway
7:45 - 8:45AM	<b>HOT BREAKFAST BUFFET</b> Location: Tuscany/Venetian
9:00 - 9:05AM	<b>CPAA Intro Remarks</b> Location: Tuscany/Venetian
9:05 - 12:00PM	<p><b>EDUCATION SESSION</b></p> <p>Location: Tuscany/Venetian Sponsored by County of Newell</p> <p><b>Mindsets &amp; skills for today's problem-solver</b> Lyll Samaroden</p> 
12:00 - 1:00PM	<b>LUNCH BUFFET</b> Sponsored by County of Newell
1:15 - 1:25PM	<b>Welcome Remarks</b>
1:25 - 2:25PM	<p>Location: Tuscany/Venetian Sponsored by ISL</p> <p><b>Keynote</b> Chris Turner</p> 
2:25 - 2:30PM	<b>SHORT BREAK</b>
2:30 - 3:15PM	<p><b>CONCURRENT SESSIONS</b></p> <p>Location: Marseille Sponsored by Big Lakes County</p> <p><b>Enabling Housing Choice in Rural Alberta Communities</b> Alyce Wickert and Sean Adams Rural Development Network</p> 
	<p>Location: Tuscany/Venetian Sponsored by ISL</p> <p><b>Driving in Your Lane: Fostering Integration for Streamlined Governance</b> Nick Pryce V3 Companies of Canada</p> 
3:15 - 3:30PM	<b>REFRESHMENT BREAK</b>
3:30 - 4:45PM	<p><b>SESSION</b></p> <p>Location: Tuscany/Venetian Sponsored by County of Grande Prairie</p> <p><b>Intermunicipal Success Stories: Examples and Best Practices</b> Jeneane Grundberg and Whitney Mosley Brownlee</p> 
6:00 - 8:00PM	<p>Location: Tuscany/Venetian</p> <p><b>Social Night Alberta Municipalities Trivia Night!</b></p>

# APRIL 30 **TUESDAY** SCHEDULE



7:30 - 5:00PM	<b>REGISTRATION</b> Location: Hallway
8:00 - 9:00AM	<b>HOT BREAKFAST BUFFET</b> Location: Tuscany/Venetian
9:00 - 10:15AM	<p><b>CONCURRENT SESSIONS</b></p> <p>Location: Marseille Sponsored by County of Newell</p> <p><b>The Future of AI Planning Toolkit and Framework</b> Jun Ming Hu University of Alberta</p> 
	<p>Location: Tuscany/Venetian Sponsored by Lethbridge County</p> <p><b>Lessons Learned: Suggestions and Strategies for Successful IDP Collaboration: Oldman River Regional Services Commission (ORRSC)</b> Steve Harty and Gavin Scott Oldman River Regional Services Commission (ORRSC)</p> 
9:00 - 12:00PM	<p><b>OFFSITE TOUR</b> Meet in main lobby</p> <p><b>Downtown Area Redevelopment Plan and Reinvestment in Historic Downtown Lacombe</b> Nancy Hackett and Guy Lapointe City of Lacombe</p>
10:15 - 10:30AM	<b>REFRESHMENT BREAK</b>
10:30 - 11:30AM	<p><b>CONCURRENT SESSIONS</b></p> <p>Location: Tuscany/Venetian Sponsored by Lacombe County</p> <p><b>Municipalities and the AUC review process</b> Richard Goldberger and Riley Georgsen Alberta Utilities Commission (AUC)</p> 
	<p>Location: Marseille Sponsored by ISL</p> <p><b>We Need to Talk: A case study on the importance of meaningful communication and collaboration for fostering community resilience</b> Nicole Bonnett and Desiree Rose University of Alberta</p> 
12:00 - 1:00PM	<b>LUNCH BUFFET</b>



12:30 - 1:00PM	<p>Location: Tuscany/Venetian Sponsored by Big Lakes County</p> <p><b>CPAA Annual General Meeting</b></p>		
1:15 - 2:45PM	CONCURRENT SESSIONS	<p>Location: Tuscany/Venetian Sponsored by Red Deer County</p> <p><b>Intermunicipal Disputes: Recent Cases and Lessons Learned</b></p> <p>Carol Zukiwski Reynolds Mirth Richards &amp; Farmer (RMRF)</p>	
		<p>Location: Marseille Sponsored by Lacombe County</p> <p><b>Revive Your Municipal Plans: Use Collaborative Planning to Breathe Life into “Living Documents”!</b></p> <p>Nicklas Baran and Cajun Paradis Lacombe County</p>	
<p>2:45 - 3:00PM <b>REFRESHMENT BREAK</b> Location: Hallway</p>			
3:00 - 4:45PM	PANEL	<p>Location: Tuscany/Venetian Sponsored by County of Grande Prairie</p> <p><b>PANEL: Disaster Management with Friends</b></p> <p>Paul McLauchlin, Alberta Municipalities (AM) Tyler Gandam, Rural Municipalities of Alberta (RMA) Clayton Kittlitz, Town of Edson</p>	
<p>6:00 - 10:30PM Location: Tuscany/Venetian Sponsored by Lethbridge County</p> <p><b>Reception &amp; Banquet</b></p>			
6:00PM	<b>Reception starts</b>		
6:30 - 6:45PM	<b>Banquet Welcome</b>		
6:30 - 8:00PM	<b>Dinner</b>		
7:45 - 8:00PM	<b>Community Award Presentation</b>		
8:00 - 10:30PM	<b>Entertainment by Crossroads Band</b>		
9:00 PM	<b>Silent Auction</b>		

# MAY 1 WEDNESDAY

## DAILY SCHEDULE

<p>9:15 - 10:15AM</p>	<p>CONCURRENT SESSIONS</p>	<p><b>Location: Marseille</b>  <i>Sponsored by Red Deer County</i>  <b>Mapping Success: Unleashing the Power of GIS MCDA in Community Building</b>          Elisa Stamatakis          V3 Companies</p>	
<p>10:15 - 10:30AM</p>	<p><b>REFRESHMENT BREAK</b></p>		
<p>10:30 - 11:30AM</p>	<p>SESSION</p>	<p><b>Location: Tuscany/Venetian</b>  <i>Sponsored by University of Calgary</i>  <b>How Does This Benefit Us? Regional Collaboration and the Calgary Metropolitan Region Board</b>          Liisa Tipman, Jordon Copping and Jaime Graves          Calgary Metropolitan Region Board</p>	
<p>11:30 - 11:45PM</p>	<p><b>Location: Tuscany/Venetian</b>  <b>Closing Remarks</b>  <b>Draws</b></p>		

# APRIL 29 **MONDAY** PROGRAM DETAILS

## EDUCATION SESSION

9:05 – 12:00PM Tuscany/Venetian

### Mindsets & skills for today's problem-solver

Lyll Samaroden

Alberta Municipalities are going through a period of immense change. Now more than ever it's important to equip yourself with the tools and techniques to think differently, see new opportunities, and tackle municipal problems to create solution and impact.

*Sponsored by County of Newell*



**Lyll Samaroden**

[Lyll@benchsolutions.com](mailto:Lyll@benchsolutions.com)

Lyll is a builder of innovation and change capability within teams. His company, Bench Solutions, has been called upon to assist municipal and provincial governments, along with firms in the media, insurance, automotive, energy, and defense sectors to help them use human-centered tools and techniques to think differently, see new opportunities, and shape the future.

Lyll is also a partner with ExperiencePoint, one of the world's leading corporate innovation training companies. He's called upon by several educational institutions around North America, like the UofA and SAIT, to discuss innovation, including a little school you may have heard of Harvard Business School. We're fortunate to have Lyll here with us today. education

## WELCOME REMARKS

1:15PM

Hilary Janzen *CPAA Chair*

David Schoor *Director*

# APRIL 29 **MONDAY** PROGRAM DETAILS

## KEYNOTE

1:25 – 2:25PM Tuscany/Venetian

## KEYNOTE

Chris Turner

In this presentation based on his bestselling book of the same title, award-winning author and energy transition strategist Chris Turner draws on the 20 years he has spent on the climate solutions beat worldwide into a powerful case for optimism in the face of the challenge of climate change. Turner has been reporting on clean energy, sustainable business, and smart green design the world over since long before any of these were mainstream interests, and he draws on the full breadth of his extensive reporting to paint a vivid portrait of a global energy transition already tackling the climate crisis and pointing the way to a much brighter future.

Sponsored by ISL



### Chris Turner

heyturner@gmail.com

Chris is one of Canada's leading voices on climate change solutions and the global energy transition. Chris Turner draws on his reporting of the state-of-the-art in renewable change, cleantech, and urban design to paint a vivid portrait of a new, sustainable world order that will allow individuals and businesses to survive and thrive in the twenty-first-century economy.

An award-winning author, Chris Turner has published several bestselling books. *The Patch: The People, Pipelines, and Politics of the Oil, Sands* won the National Business Book Award, and his previous books on climate solutions, *The Leap* and *The Geography of Hope*, were both National Business Book Award finalists. His latest book, *How to Be a Climate Optimist: Blueprints for a Better World*, was published by Random House Canada in 2022. Turner also published a collection of his award-winning essays and feature writing in 2014, *How to Breathe Underwater*, which won the City of Calgary W.O. Mitchell Book Prize.

In addition, Chris Turner writing on energy, climate, and technology has appeared in *The New Yorker*, *The Guardian*, the *Globe and Mail*, *Maclean's*, and many other notable publications. He has won 10 National Magazine Awards, among other distinctions. Turner was a 2019 media fellow at the Berlin Energy Transition Dialogue; a 2013 writer-in-residence at the Berton House in Dawson City, Yukon; and a 2010 Paul D. Fleck Fellow at the Banff Centre. As a speaker and communications strategist, Chris Turner's recent clients have included the Canadian Climate Institute, Natural Resources Canada, TD Bank, Compugen, Shaw Industries, the Canadian Institute of Planners, and Siemens Energy.

# APRIL 29 **MONDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

2:30 – 3:15PM Marseille

### Enabling Housing Choice in Rural Alberta Communities

Alyce Wickert and Sean Adams  
Rural Development Network

Discover how the Rural Development Network (RDN) is tackling the national housing crisis through initiatives like the Enabling Housing Choice Project. RDN is reshaping perceptions of housing choice in rural areas, supporting communities to build affordable, sustainable housing for future growth. Through the three-year Enabling Housing Choice (EHC) Project, funded by the Alberta Real Estate Foundation, RDN aims to provide insights on supporting growth while fostering housing diversity. Learn how community engagement has shaped local solutions, addressing policy barriers and enhancing housing options. Intermunicipal collaboration is key, enabling policy updates to meet the needs of both town and rural residents. Highlights of the session include insights from community engagement, qualitative data on rural housing needs, and suggestions for fostering housing diversity. Economic benefits of diverse housing options will be discussed, along with the Guidebook to Enabling Housing Choice in Rural Alberta, assisting municipalities in updating policies for sustainable housing development.

Sponsored by Big Lakes County



**Alyce Wickert**

alycew@  
ruraldevelopment.ca

Alyce is the Project Manager for the Enabling Housing Choice (EHC) project, part of the Sustainable Housing Initiative (SHI) at the Rural Development Network (RDN). Alyce will present the research and information from

the RDN's *Guidebook for Diversifying Housing Development in Rural Alberta Communities*. Alyce is passionate about exploring and facilitating innovative planning approaches to help address housing needs in rural communities. She has a master's degree from the University of Alberta in Geography, that focussed on Urban and Regional Studies. Her experience with rural communities includes 11 years in the planning and development department of a large rural municipality in southeast Alberta, with 8 of those years as manager of the department. She has experience preparing many municipal planning documents, bylaws, policies, and processes that are needed in the municipal government environment. This municipal experience has equipped her with the ability to work closely, collaboratively, and meaningfully with rural communities.



**Sean Adams**

seana@  
ruraldevelopment.ca

As a Planning Specialist with the Rural Development Network's, Sustainable Housing Initiative, Sean is passionate about working closely with rural communities to identify collaborative and sustainable solutions for

housing diversity. Sean holds a Master of Science in Urban and Regional Planning from the University of Alberta and a Bachelor of Arts in Environmental Studies. Through his work in SHI's Enabling Housing Choice Project, Sean has led several project partnerships with various municipalities to help them address diverse housing needs in their communities. Through these partnerships he was involved in extensive research, community engagement processes, and producing several recommendations reports to guide municipalities in navigating their diverse housing needs. As project manager on SHI's Placemaking for Inclusion project, Sean also helped lead and design an initiative aimed at promoting social inclusion and interaction amongst tenants living in affordable housing in Alberta.

## APRIL 29 **MONDAY** PROGRAM DETAILS

### CONCURRENT SESSIONS

2:30 – 3:15PM Tuscany/Venetian

### Driving in Your Lane: Fostering Integration for Streamlined Governance

Nick Pryce

*Planning Leader, V3 Companies*

In today's complex regulatory environment, provincial and municipal governments must work together to streamline processes and clarify responsibilities, especially for projects like Confined Feeding Operations, Commercial Renewable Projects, and Development on Crown Owned Lands. Here's how they can achieve this:

1. Clear Communication: Both levels of government should transparently communicate their roles and responsibilities, defining parameters and jurisdictional boundaries.
2. Integrated Processes: Collaboration can lead to streamlined project approvals, reducing paperwork and delays.
3. Mutual Objectives: Governments should align decision-making with objectives like environmental protection, community welfare, and economic development..

*Sponsored by ISL*



**Nick Pryce**

[npryce@v3co.ca](mailto:npryce@v3co.ca)

Nick is extremely passionate about helping communities planned for their future to become resilient for present and future generations. His over 30 years of experience working across Canada and globally has enabled him to see the challenges and benefits related to short-, medium- and long-term planning. This experience has shown that without a good understanding of how planning links to the economic opportunities that create social and environmental benefits communities will either fade away or get stuck in an ever-repeating circle of struggling to survive.

# APRIL 29 **MONDAY** PROGRAM DETAILS

## SESSION

3:30 – 4:45PM Tuscany/Venetian

### **Intermunicipal Success Stories: Examples and Best Practices**

**Jeneane Grundberg**

*Partner, Brownlee*

**Whitney Mosley**

*Lawyer, Brownlee*

This session will focus on success stories municipalities have used to enhance intermunicipal co-operation. These best practices will benefit not only municipalities but also affected stakeholders, including developers. This session will discuss answers/approaches to the following questions: How do you get past the “bunker” mentality that can sometimes be part of intermunicipal challenges? What specific steps can I take as a councillor/CAO to improve communications with my neighbouring municipality? What are some key components to intermunicipal development plans (IDPs)? What are some examples of intermunicipal success stories? How should my municipality and our neighbour drive our goals/agenda proactively at the regional level?

*Sponsored by County of Grande Prairie*



**Jeneane Grundberg**

JGRUNDBERG@brownleelaw.com

Jeneane Grundberg, KC, ICD.D brings unparalleled experience to her practice in the areas of municipal, planning and administrative law. Jeneane has over 130 reported decisions in the Alberta Courts, primarily on municipal and planning matters. Jeneane takes a strong client-focused approach to her practice, with clients that include municipalities, provincial departments, and subdivision and development appeal boards. It's an honour to represent them," says Jeneane, who has made more than 200 appearances in the Alberta Court of Appeal.



**Whitney Mosley**

wmosley@brownleelaw.com

Whitney Mosley, a knowledgeable and dedicated lawyer, is a valuable member of the Brownlee LLP team based in Calgary. With a strong background in municipal law, she brings a wealth of experience from her previous role as in-house counsel for a mid-size city in Saskatchewan. With her diverse educational background and unwavering commitment to championing municipal law, Whitney Mosley is an integral part of Brownlee LLP's team. Her ability to navigate the intricacies of the legal landscape, coupled with her passion for the communities she serves, makes her an exceptional advocate for clients.



# APRIL 30 **TUESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

9:00 – 10:15AM Marseille

### **The Future of AI Planning Toolkit and Framework**

**Jun Ming Hu**

*Student, University of Alberta*



**Jun Ming Hu**

[jmhu@ualberta.ca](mailto:jmhu@ualberta.ca)

Jimmy Hu is a dedicated master's student in the Urban and Regional Planning program at the University of Alberta. His leadership qualities shone through as they guided the University of Alberta team to success in the 2024 NAIOP Real Estate Challenge. His practical experience is further highlighted by leading a land availability assessment for Brookfield Residential in Edmonton, which showcases their capability in handling real-world urban planning issues. Previously, Jimmy has completed a community planning internship at the City of Kamloops, gaining invaluable municipal experience on policy development. Currently, he is advancing the field of urban planning through his research on an AI-planning toolkit framework, aiming to envision how to integrate AI-technology with our current planning methodologies.

This session explores the evolving role of artificial intelligence (AI) in planning, highlighting three identified levels of AI involvement: AI-assisted planning, AI-augmented planning, and AI-automated planning. AI-assisted planning involves AI supporting planners with preparation and support tasks, while AI-augmented planning allows AI to identify, forecast, and simulate planner decisions. AI-automated planning enables AI to generate plans based on preset goals. The project focuses on assessing the adoptability and capacity of current AI tools within these frameworks.

AI planning tools offer potential solutions to various municipal challenges, including expedited development permits, policy revisions, and land use projections. The research aims to establish an AI framework adaptable for different levels of planning governance, incorporating a range of AI tools to address planner needs. It will identify the extent of AI involvement, considering constraints and feasibility.

Understanding the future impact of AI on planning processes is essential. This research project will assess how the development of AI planning tools may reshape planning practices, potentially automating many aspects of the process. The project aims to develop a comprehensive framework for AI planning, utilizing available tools to enhance planning efficiency and effectiveness.

*Sponsored by County of Newell*





# APRIL 30 **TUESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

9:00 – 10:15AM Tuscany/Venetian

### **Lessons Learned: Suggestions and Strategies for Successful IDP Collaboration: Oldman River Regional Services Commission (ORRSC)**

**Steve Harty and Gavin Scott**

*Senior Planners, Oldman River Regional Services Commission (ORRSC)*

The session will discuss the collaborative process involved in developing successful Intermunicipal Development Plans (IDPs) between municipalities, focusing on methods to address mutual interests. Planners from the Oldman River Regional Services Commission (ORRSC) will share insights from their extensive experience, having prepared over 82 IDPs in the last decade. They will outline common obstacles and solutions, offering recommended tools and strategies for achieving collaborative IDPs. The aim is to establish a shared vision for future growth, balancing the interests of each municipality. ORRSC, serving 39 member municipalities, provides comprehensive land use planning services across southern Alberta, rooted in a history dating back to 1955. Established under Part 15.1 of the MGA, ORRSC embodies a cooperative approach to regional planning, offering expertise in planning advice and services.

*Sponsored by County of Lethbridge*



**Steve Harty**

steveharty@orrsc.com

Steve is a seasoned municipal planner with over 27 years of experience at the Oldman River Regional Services Commission. He holds an Honours Bachelor of Arts Degree in Urban and Regional Studies from the University of Lethbridge.

Throughout his career, Steve has actively contributed to various government committees, including the provincial Land Use Strategy Core Action Team and the Oldman River Watershed Council. As a Senior Planner, he provides invaluable day-to-day and long-term planning advice to multiple municipalities, including the County of Warner, Lethbridge County, and the Town of Pincher Creek.



**Gavin Scott**

gavinscott@orrsc.com

Gavin has been with the Oldman River Regional Services Commission since March 2007. He holds a diverse educational background, with a Bachelor of Arts in Studio Art and an Honors Bachelor of Arts in Regional and Urban Development from the University of Saskatchewan, as well as a diploma from SIAST as a CADD Engineering Technologist. Gavin's professional experience includes roles as a CAD Operator for Transport Canada, a GIS Analyst for the City of Saskatoon Electrical System, and a Redevelopment and Planning Analyst for the City of Mesquite, Nevada. Currently serving as a Senior Planner, Gavin provides planning advice and services to various municipalities, including the Municipal District of Pincher Creek, City of Brooks, and Town of Fort Macleod.

# APRIL 30 **TUESDAY** PROGRAM DETAILS

## OFF SITE TOUR

9:00 – 12:00PM

### **Downtown Area Redevelopment Plan and Reinvestment in Historic Downtown Lacombe**

**Nancy Hackett**

*Manager of Planning and Development Services, City of Lacombe*

**Guy Lapointe**

*Director of Community Services, City of Lacombe*

Join this mobile tour session to learn about the City of Lacombe Downtown Area Redevelopment Plan (DARP) and its implementation, as we visit some of the projects currently underway in historic downtown Lacombe. The session and tour will focus on the role and impact of the community based DARP Advisory Committee, the benefits of supporting heritage preservation in Lacombe, and capital projects underway in the commercial core. Delegates will be provided with a short background presentation before boarding a bus to visit the city of Lacombe for a walking tour. The tour will include highlights such as the city's historic murals, redeveloped historic commercial buildings, the 2023 CPAA Community Achievement award winning Heart of Lacombe installation in Lest We Forget Park, as well as the newest capital DARP project underway to create a pedestrian downtown plaza. Delegates are sure to take some ideas back to their own communities for future consideration.

**Note: Delegates will have to return to conference venue by noon. The bus will take them and bring them back by noon.**



**Nancy Hackett**

[nhackett@lacombe.ca](mailto:nhackett@lacombe.ca)

Nancy Hackett, RPP, MCIP has over 25 years of experience working as a professional planner in Alberta at both the municipal and provincial level. Her experience ranges from current and long-range planning to annexation to climate resiliency planning. She holds a degree from the University of Waterloo in Urban and Regional Planning as well as a master's from Simon Fraser University in Natural Resource and Environmental Management. She is currently the Manager of Planning and Development Services with the City of Lacombe. In this role she leads a team focused on development, current and long-range plans, as well as heritage planning. She has recently taken on a review of the community's water conservation plans and policies. In her free time, Nancy likes to travel to cities throughout North America seeking out state and provincial capital buildings or when staying closer to home she enjoys running, swimming, and taking in art exhibits and Fringe Theater shows. She has served as a volunteer for many community groups ranging most recently from the Red Deer Arts Council to the Alberta Professional Planning Institute.

## APRIL 30 **TUESDAY** PROGRAM DETAILS



### **Guy Lapointe**

glapointe@lacombe.ca

Guy Lapointe is an experienced municipal administrator with nearly 13 years of dedicated service to the City of Lacombe. Beginning his journey as Community Economic Development Manager, Guy's passion for community led him to his current role as Director of Community Services. Known for his creative solutions, he has spearheaded various innovative initiatives, from affordable housing to social enterprise projects. Guy's commitment to community development is evident in his active involvement in the award-winning Downtown Area Redevelopment Plan committee. With a keen focus on communication and collaboration, Guy continues to drive positive change and foster a thriving community in Lacombe.

# APRIL 30 **TUESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

10:30 – 11:30AM Tuscany/Venetian

### **Municipalities and the AUC review process**

**Richard Goldberger**

*Executive Director of Affairs and Communications*

Alberta Utilities Commission (AUC)

**Riley Georgsen**

*External Communications Advisor*  
Alberta Utilities Commission (AUC)

Municipal participation in the AUC's application review process is important to ensure that local perspectives are heard, understood and considered when decisions are made on the development of utility and power plant infrastructure. The AUC encourages, appreciates and values municipal involvement and input in its regulatory decision-making process around energy projects and encourages their participation through its application rules. Municipal involvement in AUC proceedings leads to better, more informed decisions that are in the best interests of both applicants and local communities.

*Sponsored by Lacombe County*



**Riley Georgsen**

Riley.Georgsen@auc.ab.ca

Riley Georgsen is the executive director of the AUC's External Affairs and Communications division and leads a diverse team with a focus on internal and external communications, media relations, consumer advice and information services, stakeholder engagement, strategic analysis and advice, and AUC web and digital output. Riley has an extensive background in strategic public affairs, with significant experience at senior levels in both the utility private sector, and in government.



**Richard Goldberger**

Richard.Goldberger@auc.ab.ca

Richard Goldberger is an external communications advisor with the AUC's External Affairs and Communications division with extensive experience in internal and external communications and external affairs. He has a strong background in strategic communications management, stakeholder engagement, government and media relations, issues and reputation management, and web development.

# APRIL 30 **TUESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

10:30 – 11:30AM Marseille

### **We Need to Talk: A case study on the importance of meaningful communication and collaboration for fostering community resilience**

**Nicole Bonnett**

PhD Candidate, University of Alberta

**Desiree Rose**

PhD Student, University of Alberta

Climate change impacts are worsening across Canada and the need to respond is growing. Northern communities, in particular, face rapid warming which is accompanied by extensive wildfires, melting permafrost, and severe flooding. In response to worsening climate impacts, many communities have explored adaptation planning, however, action implementation often lags in practice. We explore how two levels of government interact and collaborate on climate adaptation across three communities in Yukon, Canada. We employ three complimentary qualitative methods: key actor interviews, field observation, and a review of strategic planning documents. Results were explored through an evolutionary governance lens and reveal how interactions between local and territorial levels of government create dependencies that influence progress on adaptation planning over time. Local governments strongly depend on the territory for policy guidance and financial support, yet unclear roles and a lack of communication between local and territorial actors hamper adaptation implementation. Moreover, we find that a lack of alignment between local and territorial planning goals and policy creates goal dependencies that incentivize action on mitigation while adaptation priorities remain unclear. In this talk we highlight that in order to foster climate resilient communities, strengthened cooperation between different levels of government is necessary. Specifically, we share how bolstered communication, trust building, and role clarification can result in meaningful collaboration and subsequently, enhanced climate change adaptation implementation in practice.



**Nicole Bonnett**

nbonnett@ualberta.ca

Nicole is a PhD candidate in the School of Urban and Regional Planning, University of Alberta. Situated in the Climate Adaptation and Resilience Lab, Nicole's research explores climate adaptation planning and policy, with a focus on relocation. Nicole strives

to explore complex challenges facing Canadians, such as climate change, through a planning lens, drawing on her expertise in urban and regional planning and human geography (BSc Planning, MA Human Geography). She has accumulated a range of academic achievements, including several published articles in top-ranking journals, conference talks, and education programs. Nicole is dedicated to shedding light on the urgency of climate adaptation and continues to contribute to a growing body of literature. In particular, her current research will have key contributions to Canadian policy and scholarship as she explores perceptions of relocation and its integration in local government strategic planning tools across five Canadian Provinces and Territories.



**Desiree Rose**

dzrose@ualberta.ca

Desiree Rose is a PhD student at the University of Alberta, where she studies Urban and Regional Planning in the department of Earth and Atmospheric Science. In the face of worsening climate stressors, Desiree's research focusses on climate

adaptation, resilience and community health. With a background in both urban planning (MSc Planning) and critical care nursing (BScN, RN), Desiree applies both a planning lens and a nursing lens to her research. Through the Climate Adaptation and Resilience Lab (CARL) at the University of Alberta, Desiree is exploring how Canadian communities can best prepare for, and respond to, the challenges of climate change.

*Sponsored by ISL Engineering and Land Services Ltd.*





## APRIL 30 **TUESDAY** PROGRAM DETAILS

### CONCURRENT SESSIONS

1:15 – 2:45PM Tuscany/Venetian

## Intermunicipal Disputes: Recent Cases and Lessons Learned

**Carol Zukiwski**

*Partner, Reynolds Mirth Richards & Farmer (RMRF)*

Intermunicipal disputes can arise in a myriad of different circumstances. RMRF will discuss some recent examples of decisions, from the Courts, administrative tribunals and arbitrators, and identify some key takeaways. Hear actual examples of intermunicipal disputes and the outcomes, understand different types of intermunicipal disputes and how they are decided, and identify potential intermunicipal disputes ahead of time.

*Sponsored by Red Deer County*



**Carol Zukiwski**

@rmrf.com

Carol serves as counsel to administrative tribunals helping them with determining a fair hearing procedure and with decision writing.

As an advocate, Carol's practice is primarily focused on assisting municipalities and the provincial assessor with property assessment complaints and appeals. She has also chaired multiple First Nation election appeals and has conducted investigations under the MGA for Code of Conduct complaints.

She appears regularly before the Land and Property Rights Tribunal, Composite Assessment Review Boards and before the Court of King's Bench and the Court of Appeal.

Carol is a Qualified Arbitrator which is a national designation and is a member of the Alberta Municipal Affairs arbitration roster. Arbitrators are appointed to solve disputes under commercial contracts, in labour disputes, family and estate disputes. This allows Carol to use her strong skills in fair process and decision writing as an independent neutral adjudicator.

# APRIL 30 **TUESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

1:15 – 2:45PM Marseille

### **Revive Your Municipal Plans: Use Collaborative Planning to Breathe Life into “Living Documents”!**

**Cajun Paradis**

*Senior Planner, Lacombe County*

**Nicklas Baran**

*Planner, Lacombe County*

Lacombe County recognized the need for ongoing updates to municipal plans to ensure they remain relevant and aligned with community vision. To address this, they implemented an innovative annual review process for their Municipal Development Plan and Land Use Bylaw. This process involves evaluating plan policies annually, using various metrics and data, and presenting findings in a public report for discussion with Council, Administration, and the community. This collaborative approach fosters transparent decision-making and enhances intermunicipal cooperation. The success of this approach was demonstrated during the five-year review in 2022, showcasing Lacombe County's commitment to adaptive and community-driven planning. The presentation at the CPAA conference will share Lacombe County's unique approach and aims to inspire other communities to explore similar strategies for maintaining “living documents” in municipal planning.

*Sponsored by Lacombe County*



**Cajun Paradis**

[cparadis@lacombecounty.com](mailto:cparadis@lacombecounty.com)

Cajun Paradis, a seasoned rural planner with over a decade of experience, currently serves as the Senior Planner at Lacombe County. With a diploma in Land & Water Resources and a Bachelor of Science, her career began in 2013, focusing on collaborative municipal planning. Cajun's expertise spans all levels of planning

hierarchy in Alberta, including intermunicipal planning and area structure plans. Her notable achievements include leading the update of the County's Municipal Development Plan and Land Use Bylaw, recognized with prestigious awards. She also led the Sylvan Lake Intermunicipal Development Plan, earning accolades for its sustainable regional planning approach. Cajun's passion for strong public engagement drives her commitment to helping communities thrive, making her a valuable resource for planners and professionals alike.



**Nicklas Baran**

[nbaran@lacombecounty.com](mailto:nbaran@lacombecounty.com)

Nicklas Baran, a young planner with two years of experience, is dedicated to rural planning and collaborative engagement to support thriving communities. With a Bachelor of Science in Biological Sciences and a Master of Science in Urban and Regional

Planning, his research focused on green infrastructure and agricultural planning in the Edmonton Metropolitan Region. He joined Lacombe County's Planning Services team as an intern under the Municipal Internship Program and later transitioned to a permanent position as Planner / Development Officer. In his role, he has contributed to various planning projects, including area structure plans and intermunicipal development plans, showcasing his commitment to excellence in rural planning.

## APRIL 30 **TUESDAY** PROGRAM DETAILS

### PANEL

**3:00 – 4:45PM** Tuscany/Venetian

### **Disaster Management with Friends**

**Paul McLauchlin**

Alberta Municipalities (AM)

**Tyler Gandam**

*President, Rural Municipalities of Alberta (RMA)*

**Clayton Kittlitz**

*General Manager, Infrastructure  
and Operations, Town of Edson*

RMA and AM are back by popular demand! This time: joined by the Town of Edson. This panel will discuss how different jurisdictions can work together in a disaster, including recent firsthand experiences. It will also dive into collaborative strategies for handling wildfires, drought, and other emergencies Alberta municipalities will continue to face.

This engaging session will offer attendees the opportunity to learn from industry experts, gain practical knowledge, and participate in an interactive discussion. Whether you're a seasoned professional in disaster management, new to the field, or just interested in learning more, this panel promises to be an enriching experience for all.

*Sponsored by County of Grande Prairie*







### Paul McLaughlin

[pmclauchlin@RMAlberta.com](mailto:pmclauchlin@RMAlberta.com)

Paul McLaughlin was elected President of Rural Municipalities of Alberta (RMA) at the Fall Convention in November 2020. He is a Ponoka County councillor and is currently the Reeve of Ponoka County and President of RMA. He is also in his fourteenth year as the facilitator for the Battle Lake Watershed Synergy Group, a mechanism for resource developers (oil and gas) and communities to discuss issues, concerns, and mutually beneficial development goals.

McLaughlin's professional background is multi-faceted. He is a field biologist, environmental scientist, works in public consultation and communications, and is also a resource/conservation management specialist. His consulting business is in the area of project management, multi-stakeholder programs, ecological, indigenous, and socio-economic, predevelopment assessment, and public consultations for resource and energy projects. This diverse background will be helpful as he leads RMA during its advocacy on issues including a potential Alberta Police Force or a national energy strategy. The oil and gas industry being an employer and tax base for many rural municipalities, McLaughlin has been advocating for the creation of an innovative strategy that involves rural municipalities because they bring a closeness to the issue, allowing these communities to thrive.

McLaughlin holds an MBA in Finance with the University of Leicester, where he researched the barriers and motives of renewable investment of households in rural Alberta. McLaughlin also sits on the Board of Governors of Old College.



### Tyler Gandam

[tyler.gandam@wetaskiwin.ca](mailto:tyler.gandam@wetaskiwin.ca)

Tyler Gandam has been on Wetaskiwin City Council since 2013 — first as a Councillor and now as a second-term Mayor. A funeral director by trade, Tyler served as a Captain with the local fire department from 2001 to December 2023.

Tyler is currently President of Alberta Municipalities and has served on the board since 2018. He has also served as a governor with Alberta Municipal Service Corporation (AMSC).

With over 20 years of first responder experience – mental health plays an important part in Tyler's day to day – not only for himself, but those around him as well.



### Clayton Kittlitz

[ClaytonK@edson.ca](mailto:ClaytonK@edson.ca)

Clayton Kittlitz has 29 years of municipal government experience in both British Columbia and Alberta. A graduate of the Urban and Regional Planning Program at NAIT, Clayton started his career in planning & development services and over the years spent time working and managing in other disciplines including GIS, Engineering, Economic Development and Public Works for both urban and rural communities.

In 2023, for the first time in his municipal career, Clayton was thrust into Emergency Management when the Pembina Complex Wildfire threatened the Town of Edson. Clayton was deployed as Planning Section Chief for both the May and June town wide evacuations and in preparation for the 2024 Wildfire Season was appointed the Town's Director of Emergency Management.

# MAY 1 **WEDNESDAY** PROGRAM DETAILS

## CONCURRENT SESSIONS

9:15 – 10:15AM Marseille

### **Mapping Success: Unleashing the Power of GIS MCDA in Community Building**

**Elisa Stamatakis**

*Project Manager, V3 Companies*

The presentation emphasizes the importance of municipal collaboration and introduces Geographic Information Systems (GIS) Multi-Criteria Decision Analysis (MCDA) as a transformative tool in land use planning and economic development. GIS MCDA acts as a smart assistant, systematically analyzing various factors to determine optimal land use choices. It enables municipalities to anticipate future economic hotspots and plan infrastructure improvements accordingly, ensuring alignment with community needs and environmental considerations. Additionally, GIS MCDA aids in understanding industry requirements, facilitating business attraction and retention for a thriving economy. The presentation highlights how GIS MCDA fosters regional cooperation and supports lively, economically robust communities. Attendees will gain insights into practical applications of GIS MCDA in community planning and its potential to enhance collaboration among municipalities for a brighter future.

*Sponsored by Red Deer County*



**Elisa Stamatakis**

estamatakis@v3co.ca

Elisa, a registered professional planner and project manager at V3 Companies' Edmonton office, is a self-proclaimed data-driven solutions enthusiast. Her passion lies in harnessing GIS technology to inform decision-making processes. With an academic background in architecture and planning, Elisa brings a nuanced understanding of spatial implication, policy frameworks, and economic viability to her work. Her expertise spans a wide range of projects, including statutory plans, streetscape designs, and sector-specific site selection using GIS. With her keen eye for detail and a commitment to data-driven approaches, Elisa empowers both the public and private sectors to navigate complex land use projects with ease and confidence.

# MAY 1 WEDNESDAY PROGRAM DETAILS

## CONCURRENT SESSIONS

9:15 – 10:15AM Tuscany/Venetian

### **Beyond Boundaries: Reimagining Communities Through Neighbourly Planning**

**Dnyanesh Deshpande**

*Principal, Green Space Alliance*

**Marcelo Figueira**

*Associate Principal, Green Space Alliance*

The presentation offers an in-depth exploration of Neighbourly Planning, emphasizing its people-centric approach to fostering inclusive and vibrant urban and rural communities. Led by Dnyanesh Deshpande and Marcelo Figueira, the discussion integrates their expertise in urban design, policy planning, and stakeholder engagement to highlight the transformative potential of this approach. Neighbourly Planning, championed through various projects in Edmonton, prioritizes equity, accessibility, sustainability, and community well-being. It advocates for environments that are not only convenient but also welcoming and supportive, aiming to enhance the quality of life for all residents, including newcomers and longstanding community members. Ultimately, the presentation serves as a call to action for embracing change and adopting a holistic approach to community development that fosters resilience, equity, and social vibrancy.

*Sponsored by Brownlee*



**Dnyanesh Deshpande**

[dnyanesh@greenspacealliance.com](mailto:dnyanesh@greenspacealliance.com)

Dnyanesh Deshpande is a founding Principal of Green Space Alliance. He has 20 years of public and private sector experience in Canadian and international projects involving policy planning, urban design, rural planning, and multi-stakeholder consultation. His diverse experience and passion for planning afford him a unique understanding of all aspects of development, from architecture to urban design to land use policy planning. Dnyanesh has worked on several large-scale urban revitalization and rural planning projects in Alberta including several Municipal Development Plans, Intermunicipal Development Plans, Land Use Bylaws, and neighbourhood renewal projects. He holds a Master of Urban Planning from McGill University, and a Post Graduate Diploma in Urban Design as well as a Bachelor of Architecture degree from institutions in India. Dnyanesh is currently serving the CPAA Board as Treasurer and member of the Awards Committee.

# MAY 1 WEDNESDAY PROGRAM DETAILS



**Marcelo Figueira**

marcelo@greenspacealliance.com

Marcelo Figueira, GSA's Associate Principal, is an innovative leader who fosters design advancement and effective project management through proven successful practices. He initiated his career by earning a B.Sc. in Civil Engineering from Fundacao Armando Alvares Penteado in Brazil, followed by a B.A. in Urban Studies and a Master of Environmental Design (Planning) from the University of Calgary. With over 20 years of experience, Marcelo possesses a unique perspective on engineering and environmental design within urban development contexts across diverse sectors such as commercial real estate and municipal planning. Having worked internationally in Brazil and Canada, he has a profound grasp of project delivery models, major capital programs, and municipal approval processes. As a Community Planner, Marcelo has led or managed award-winning projects for both public and private sectors, including recent successes at GSA where he has spearheaded sensitive infill developments in Edmonton, adeptly conveying complex development concepts to diverse audiences.

## SESSION

10:30 – 11:30AM Tuscany/Venetian

### **How Does This Benefit Us? Regional Collaboration and the Calgary Metropolitan Region Board**

**Liisa Tipman**

*Director of Regional Planning*

**Jordon Copping**

*Chief Officer*

**Jaime Graves**

*Director of Regional Projects*

How Does This Benefit Us? Regional Collaboration and the Calgary Metropolitan Region Board The Calgary Metropolitan Region Board (CMRB) is a growth management board established by the Province of Alberta in 2018. The CMRB has eight member municipalities and a mandate to support improved economic, environmental, and social outcomes for the residents and businesses who call the CMR home. The CMRB has developed an approach to collaboration that focuses on finding pathways through innumerable perspectives, unknowable futures, and significant regional challenges in ways that create benefit for its members. Rather than view the growth plan as a traditional land use plan, the CMRB uses the growth plan as a mandatory framework where “certain things go in certain places” and therefore focuses on greater efficiency for service delivery and creates more opportunity for regional servicing partnerships. This approach fosters reduced costs, reduced water use, reduced vehicle kilometres travelled, and other benefits. There have been tangible outcomes and successes growing from our regional collaborations and partnerships, even in the Growth Plan’s first year post approval! We will provide an overview of how we establish benefits and work towards a stronger CMR, as well as provide an update on some of the results of regional collaboration.

*Sponsored by University of Calgary*



# MAY 1 WEDNESDAY PROGRAM DETAILS



**Liisa Tipman**

[ltipman@calgarymetroregion.ca](mailto:ltipman@calgarymetroregion.ca)

Liisa is an experienced land use planner with an understanding of all facets of the planning process. Joining the CMRB in February 2018 at its inception, Liisa was instrumental in establishing the operational processes and procedures of the CMRB. Beginning in 2019, she oversaw the planning aspects of developing the Region's first Growth and Servicing Plans. Liisa continues to provide strategic and project development support on a wide range of Board initiatives as the CMRB's only professional planner. Prior to joining the CMRB, Liisa worked as a land use planning consultant supporting development and planning approvals across Alberta.



**Jordon Copping**

[jcopping@calgarymetroregion.ca](mailto:jcopping@calgarymetroregion.ca)

Jordon is an experienced leader with extensive experience in policy development, process development and improvement, operations, corporate communications, advocacy, and governance. Jordon was hired to build the CMRB from the ground up and lead a small team of professionals in meeting the mandate and vision of the corporation. Prior to joining the CMRB Jordon spent 8 years of his career at the Alberta Legislature, ultimately serving as a senior political advisor to two cabinet ministers and the Premier of Alberta.



**Jaime Graves**

[jgraves@calgarymetroregion.ca](mailto:jgraves@calgarymetroregion.ca)

Jaime provides oversight on a significant portfolio of regional projects, managing shared resources to ensure studies and initiatives delivered by the CMRB are strategic, collaborative, on time, and within the approved budget. Jaime strives to align each project's approach and impact with the CMRB's larger goals and objectives. Jaime has contributed her expertise and insights to regional policy development for the last 6 years. Prior to joining the CMRB Jaime spent 16 years as an environmental engineer and leader of multidisciplinary project teams.

## A BRIEF HISTORY OF THE ASSOCIATION

**Dr. Tom Burton, September 2010, An excerpt from the original report.**

Our story begins with the founding of the Community Planning Association of Canada (CPAC), incorporated on November 15, 1946. Funded by Central (now Canada) Mortgage and Housing Corporation (CMHC), its purpose was to promote public education and citizen involvement in planning in Canada. Provincial Divisions of CPAC were founded in the 1950s and 1960s.

Membership of CPAC was in the thousands in its early years, with hundreds of delegates attending national conferences held in cooperation with such organizations as the Town Planning Institute of Canada (TPIC) and the American Planning Association (APA). As well, CPAC organized workshops and seminars and produced publications that were distributed widely. Notable among these was *The Citizen's Role in Community Planning* published in 1966.

In 1977, the Board of Directors decided that the Alberta Chapter should not continue under the name of the moribund Community Planning Association of Canada. Phil Elder – a Board Member and lawyer – drafted a constitution for the establishment of the Community Planning Association of Alberta (CPAA) as a non-profit, non-professional association under the Alberta Societies Act. The Association was incorporated on October 28, 1977. ***Its purpose was – and still is – to serve as a forum for discussion of community planning concepts, ideas and issues with a view towards solutions. It is dedicated to the promotion of community planning in the Province of Alberta.***

The CPAA has undergone five distinct phases of development in its 31-year history. The first phase, from 1978 to 1983, a period of ***Optimism***. Despite an extreme shortage of funds and members, there was an air of enthusiasm and confidence about the Association, a belief that it could truly make a difference.

Perhaps inevitably, spring of enthusiasm increasingly clashed with the realities of scarce resources and, all too quickly, optimism gave way to stress and strain. The next period from 1984 through 1995 as years of ***Struggle***. This period was dominated by the search for a stable constituency.

The period from 1996 through 1999 was one of ***Cooperation***. A joint annual conference was held with the Alberta Association of the Canadian Institute of Planners (AACIP) in each of the four years, providing a small measure of stability in both attendance and finances. But 'turf wars' during the last couple of years led to a clearer understanding of the differing roles of CPAA and AACIP and an agreement to discontinue the joint conferences for the millennial year and beyond.

The fourth phase of development may be called ***Identity***. With the return to a separate conference came the development of a stable constituency for the Association, primarily, though not exclusively, elected officials from rural and small urban municipalities. As a result, CPAA was able to establish two student scholarships of \$500 each in 2002. However, there was an increasingly evident lack of stable governance and administrative structures.

The sudden and untimely death of Tom Baldwin in the March 2005 became the catalyst for a further phase of development that I have labelled Stability. Perhaps most significantly, a three-year Strategic Plan was completed and adopted by the Board in 2006. This confirmed the Association's Vision and Mission and identified goals in four principal areas: educational initiatives; membership development; outreach activities; and governance and management.

CPAA is, today, the only surviving Provincial association from the original Community Planning Association of Canada.

Tom Burton, CPAA Honourary Member, will present the rest of the Story at the banquet!

We would like to recognize Gloria Wilkinson, CPAA Honourary member, who is also in attendance.



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Thank you for attending the 2024 CPAA Conference!  
We look forward to seeing you in 2025!



**CPAA**

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